Featured SET policy:

1 – Understanding the context of the National Development Plan (NDP)

In a series of articles, starting with this newsletter, the NSTF will be unpacking the National Development Plan (NDP). The particular focus will be on understanding it from a science, engineering, technology (SET) perspective. Not only does the implementation of the NDP affect every person in South Africa but it has overriding implications on how SET programmes and funding will be managed.

What is the NDP?

Blueprint for SA: The NDP is seen as a guiding document for South Africa. It was released in 2011 and is positioned as a blueprint for tackling South Africa’s challenges. In 2012, Cabinet adopted the NDP as a long-term vision and plan for the country.

NDP aims: The NDP aims to eliminate poverty and reduce inequality by 2030. According to the NDP executive summary: “South Africa can realise these goals by drawing on the energies of its people, growing an inclusive economy, building capabilities, enhancing the capacity of the state, and promoting leadership and partnerships throughout society.”

NDP documents:
- The complete document – ‘National Development Plan – vision for 2030’

How did the NDP come about?

Background to NDP’s creation: The National Planning Commission (NPC) was appointed in May 2010 to draft a vision and national development plan. The NPC Diagnostic Report, released in June 2011, set out South Africa’s achievements and shortcomings since 1994. It identified a failure to implement policies and an absence of broad partnerships as the main reasons for slow progress. It set out 9 primary challenges.
The NDP positioned the following as key ingredients for success:

- The active efforts of all South Africans
- Growth, investment and employment
- Rising standards of education and a healthy population
- An effective and capable government
- Collaboration between the private and public sectors
- Leadership from all sectors of society

Challenges and actions have since been updated:

The NSTF will be going into more detail in the specific sections as part of this series.
How is the NDP being implemented?

The first cycle of implementation processes: In a media briefing in 2013, Minister in The Presidency: National Planning Commission, Trevor Manuel, spoke about the implementation processes. Here are some of the points:

- Three phases have been identified.
  - Critical steps to be taken in 2013 to unlock implementation – including preparing the 2014-19 Medium Term Strategic Framework (MSTF) as the first five-year building block
  - 2014-2019 planning cycle
  - 2019-2024 and 2024-2029 planning cycles
- The NDP is a plan for the whole country.
- The Plan will shape budget allocation over the next 17 years.
- Planning and implementation should be informed by evidence-based monitoring and evaluation.

2014-2019 MTSF: It was made clear that activities and planning of government departments need to align to the NDP. The 2014–2019 MTSF was developed to assist with implementation and includes key outputs and actions. The aim is to ensure policy coherence, alignment and coordination across government’s plans, including the alignment of budgeting processes.

It identifies indicators and targets from the NDP and other plans, such as:

- The New Growth Path which sets the trajectory of economic development
- National Infrastructure Plan which guides the rollout of infrastructure to improve people’s lives and enable economic growth
- Industrial Policy Action Plan which focuses on promoting investment and competitiveness in leading sectors and industries

It is structured around 14 priority outcomes: education, health, safety and security, economic growth and employment, skills development, infrastructure, rural development, human settlements, local government, environment, international relations, an effective public sector, social protection, nation-building and social cohesion.

The Department for Performance Monitoring and Evaluation (DPME) is responsible for monitoring progress. For more detailed information go to ‘The National Development Plan unpacked’.

Operation Phakisa: Operation Phakisa is one of the mechanisms for implementing the NDP. It’s a fast-results delivery programme launched in July 2014. (‘Phakisa’ means ‘hurry up’ in Sesotho.) It involves setting clear plans and targets, monitoring of progress and making results public. It was originally developed and successfully implemented by the government of Malaysia.

According to the Operation Phakisa website: “Operation Phakisa is a cross-sector programme where various stakeholders engage to implement initiatives and concrete actions to address constraints to delivery in a prioritised focused area for public accountability and transparency.”

It also looks to improve cooperation between government, organised business, civil society and organised labour. This includes working on detailed problem analysis, priority setting, intervention planning, and delivery. Its projects include the Ocean Economy Lab, Health Lab and Education Lab.
Operation Phakisa is monitored by the DPME.

The Vision 2030 Summit: The Vision 2030 Summit was held on 21 June 2017, under the endorsement of the National Planning Commission. Its aims were:

- Raise awareness and position the NDP as a South African plan and not merely a government plan.
- Unpack the NDP into an easy-to-understand, practical document; outlining how government departments, provinces, municipalities, state-owned enterprises and agencies are aligning themselves to it.
- Promote and encourage public-private partnership investment opportunities in provincial and local government.
- Discover innovations, solutions, plans and initiatives that can help fast-track the realisation of goals set by the business and investor communities.
- Reinforce private and public sector support for and commitment to the NDP.
- Take stock of where we are, where we should be, and the way forward for the nation to achieve its NDP objectives.

Challenges to the NDP

COSATU says NDP not address real unemployment problems: The Human Sciences Resource Council’s (HSRC) newsletter (HSRC Review October/November 2014) published an article ‘Navigating the government’s development path’. The authors note that the Congress of South African Trade Unions (COSATU) has said that “the NDP did not address the real problems around unemployment because it was silent on industrialisation. It said that for the government to generate decent jobs, it had to revamp the manufacturing sector, which would generate the right mix of decent jobs in the economy and complement the services sector. Instead of industrialisation, the NDP puts more emphasis on small- and medium-scale enterprises in the services sector as the main drivers of future economic growth, perpetuating the tradition of unskilled low-wage labour in the country.”

HSRC research says problems in implementation, delivery and human capacity: In terms of challenges to the NDP’s successful implementation, the authors say that SA has the capacity to formulate policy but the challenge is being able to translate these into “implementable programmes and projects along the different tiers of government – provinces, municipalities and local government – culminating in achieving the set goals and objectives within the designated timeframes”. This includes questioning the quality and capacity of people at the three levels of government to align the NDP with their plans. There are three key areas that are problematic: “the ability to implement policy, enforce legislation and deliver services”.

SACP and NUMSA’s concerns: The M&G article ‘Radebe sticks to his NDP guns’ (2 July 2017) notes that the South African Communist Party (SACP) has “criticised the NDP as a social pact that imposes no legal obligation on government or on business and labour to implement it”. Implementation of the NDP was discussed at the ANC’s policy conference running from 30 June to 4 July 2017. Minister in the Presidency: planning, monitoring and evaluation, Jeff Radebe, is recommending a legal framework to ensure the NDP is implemented. The article also notes that the metalworkers’ union Numsa “described the plan as a liberal version of the government’s former Growth, Employment and Redistribution strategy”.

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Featured SET policy:

2 – The National Development Plan (NDP) and the developmental state

In a series of articles, the NSTF is unpacking the National Development Plan (NDP). The focus is on understanding it from a science, engineering, technology (SET) perspective. The National Development Plan (NDP) is seen as a blueprint/guiding document for South Africa. The NDP aims to eliminate poverty and reduce inequality by 2030.

- See 1 – Understanding the context of the National Development Plan (NDP)
- The complete document – ‘National Development Plan – vision for 2030’

Factors for creating a successful developmental state

The National Development Plan (NDP) is positioned as a working document that will be enhanced and improved through public criticism and dialogue.

Focusing on urgency: It notes that reducing poverty and inequality isn’t happening quickly enough. It emphasises the target date of 2030.

Promoting active citizenry and strong leadership: To eliminate poverty and reduce inequality, “requires a new approach – one that moves from passive citizenry receiving services from the state to one that systematically includes the socially and economically excluded, where people are active champions of their own development, and where government works effectively to develop people’s capabilities”. The NDP also recognises that leadership is essential, across all sectors of society.

Promoting collaboration: Success also includes collaboration between private and public sectors and leadership from all sectors of society.

Proposes a virtuous cycle: Attack poverty and exclusion while nurturing economic growth, “creating a virtuous cycle of expanding opportunities, building capabilities, reducing poverty, involving communities in their own development, all leading to rising living standards”.

Success is no one living under the poverty line: Success is measured “by the degree to which the lives and opportunities of the poorest South Africans are transformed in a sustainable manner”. It is about reducing the number of people living below the poverty line to zero. At the same time, it recognises that poverty is multidimensional and not just about income.
The National Planning Commission defined central challenges: These came out of the Commission’s Diagnostic Report.

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<th>Issue</th>
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<td>Too few people work</td>
<td>The quality of school education for black people is poor</td>
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<td>Infrastructure is poorly located, inadequate and under-maintained</td>
<td>Spatial divides hobble inclusive development</td>
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<td>Corruption levels are high</td>
<td>South Africa remains a divided society</td>
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<tr>
<td>The public health system cannot meet demand or sustain quality</td>
<td>The economy is unsustainably resource intensive</td>
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<tr>
<td>South Africa remains a divided society</td>
<td>Public services are uneven and often of poor quality</td>
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Employment and education are the highest priorities: The Commission viewed the following 2 challenges as critical and interrelated: “too few people work and the quality of education available to the majority is poor”.

The developmental framework

Social reality still defined by apartheid and colonialism: “[T]he country’s development path has not sufficiently broadened opportunities for black South Africans, especially women and youth... the socioeconomic conditions that characterised the system of apartheid and colonialism largely still define our social reality.” The development paradigm needs to promote developing capabilities, creating opportunities and citizen participation.

The Commission defined development as “the process of raising continuously the capabilities of all citizens, particularly those who were previously disadvantaged”. Improving national capabilities looks at:

- human capital (through education, health, skills and work experience)
- physical infrastructure (schools, clinics, ports and power lines)
- technologies
- management skills
- social institutions that provide for better lives
Development has been unbalanced: It notes that previously government focused on the easier actions (such as paying grants and providing water and electricity) and not on difficult things (such as improving education, promoting employment and building houses close to jobs). This is a distorted development effort and South Africa needs a more balanced approach.

Focus on women and youth: The NDP has cross-cutting themes around the impact of gender and improving life chances for youth. “The key determinant of success is whether a country can harness the advantage of having a large number of young people who are able and willing to work.”

Need to take into account external drivers of change: At that point in time, the Commission noted examples such as fast-growing developing economies like China and India, globalisation, Africa’s development as a larger context for SA growth and development (including skills and trade), climate change, and technological change. The Reconstruction and Development Programme (RDP) failed, in part, because external drivers of change were not taken into account.

Technological change is seen as relating to science, as well as information and communication technology (ICT).

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<th>Summary of NDP 2011 actions</th>
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<td>An economy that will create more jobs</td>
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<td>Quality healthcare for all</td>
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<td>Reforming the public service</td>
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<td>Transforming society and uniting the country</td>
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3 – Science and technology as drivers of development

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- The complete document – ‘National Development Plan – vision for 2030’

NDP chapter: Overview

This considers the context and background of the NDP. See 1 – Understanding the context of the National Development Plan (NDP). It also sets the stage for understanding what makes a developmental state. See 2 – The National Development Plan and the developmental state. There is also a summary of the plan and key targets and actions.

NDP chapter 1: Key drivers of change
NDP chapter 2: Demographic trends

NDP chapter 3: Economy and employment
NDP chapter 4: Economic infrastructure

An economy that will create more jobs

Transition to a low-carbon economy

An inclusive and integrated rural economy

Reversing the spatial effects of apartheid

Improving the quality of education, training and innovation
Chapter 1 – Key drivers of change

The world is an interconnected global system. Increased interconnectedness has allowed threats to spread more rapidly (such as the 1998 financial crisis). But it has also brought globalisation with its benefits and opportunities. It’s not always clear how the global system will respond to a specific scenario or risk.

Some of the factors that impact the global system:
- Technology increases the world’s interconnectedness, impacting growth, trade, cross border investment etc.
- There is economic integration and increased global trade yet many emerging economies are trapped in a cycle of poverty.
- There is diminished distance through, for example, air transport.
- There is increased urbanisation.
- There is increased inequality with globalisation (an increasing gap between the rich and the poor)

Countries and the world as complex systems

The interconnected global system presents complex systemic challenges. The NDP notes that “neither governments nor the relevant international institutions are set up to monitor or assess the risk of systemic contagion, or to deal with systemic failure”.

The global impact of the financial crisis of 2008 showed governments’ failure to regulate and prevent systemic collapse. This is one example of a complex system whose workings are not fully understood. Te DP provides other existing complex system challenges, such as climate change, population pressures, urbanisation, and rising consumption and waste. There are also potential systemic crises, such as cyber attacks on financial markets, electricity supplies, transport etc.
Economic globalisation has outpaced political globalisation. The NDP notes that, in most countries, the public sector is locked into an outdated national model that isn’t able to tackle global challenges. Treaties and conventions take too long to negotiate, are often not ratified, and when they are, are rarely enforced. Big governmental conferences are long on declarations and short on implementation. Both governments and companies will need to adapt continuously as they address the risks and opportunities of the evolving global environment.

**Reviewing economic policies**

The NDP calls for efficient market policies that embrace principles of social justice, empowerment, and a balance between rights and responsibilities. At the same time, taking country-specific factors and global context into account.

Emerging markets have been increasing their contributions to global growth (while developed markets decrease their contribution). This is driven by better education and economic management, and greater openness to international trade. There are also demographic shifts (such as declining birth rates) and urbanisation (urban migration).

The expected global economic rebalancing depends on emerging market countries maintaining 2011 growth trends. This is not a given and will depend largely on policy. It also means wider and deeper investment in education and skills training.

**Opportunities in Africa**

- Minerals underpin the economic strength of many African countries. However, most African countries have not used their commodity wealth to reduce poverty.
- Africa has the world’s youngest population but there is a need for education, skills, and programmes around job creation and entrepreneurship.
- Urbanisation reduces the number of people involved in small-scale agriculture and facilitates economic diversification. Employment and urbanisation significantly increase consumer spending. This has particular implications for consumer-facing industries, agriculture, resources and infrastructure.
- With the explosion of cellphone use and the related demand for the internet, there is a need for better connectivity and a need to harness technological opportunity.
- Africa has massive infrastructure deficit. At the same time, poor infrastructure and tough market conditions have forced innovative business models eg Mpesa (type of mobile money).
- Access to electricity is limited and electricity is a prerequisite for development. Renewable energy sources as increasingly important, with Sub-Saharan Africa well positioned to develop solar and hydro energy and to produce bio-fuels.
- Africa has great agricultural potential – more than one quarter of the world’s arable land is in Africa. But poor regulation can have a negative impact, as does the lack of enabling conditions (eg transport and other infrastructure, stable business and economic conditions, trained business and scientific talent). Then, of course, there is the impact of climate change.
- Africa must do more to hold onto skilled workers. Future growth largely depends on how educated and skilled Africans view personal opportunities, and how domestic and foreign investors view return on investment. This is strongly influenced by government policies – more transparent regulatory and legal systems, greater openness in trade, higher investment in infrastructure etc.
Environmental challenges and drivers

The NDP is clear on the effect of climate change and the link between environmental threats and poverty. Human activity is warming the planet faster than the slow natural cycles of warming and cooling. Carbon and other green house gas emissions have contributed significantly to this. The NDP sees the threat to the environment and the challenge of poverty alleviation as closely intertwined.

A low carbon future is positioned as the only realistic option. This presents potential for innovation around energy systems. The political challenge is to develop policies and regulatory initiatives for improved resource management, for substantial clean technology industries, and to assist with the transition.

The chief ecological challenge is climate change but other challenges are closely linked. These include water scarcity, pollution, food production and safety, and depleted fishing stocks. We exist in an integrated ecosystem where the interaction between components is not well understood.

Science and technology as drivers of development

“Developments in science and technology are fundamentally altering the way people live, connect, communicate, and transact, with profound effects on economic development. Science and technology are key to development, because technological and scientific revolutions underpin economic advances, improvements in health systems, education and infrastructure.” (NDP)

Science and technology are seen as key to improving the lives of poor people in developing countries. According to the NDP, these are the differentiators for developing economies to emerge as economic powerhouses (when insights are applied creatively). Technology is defined as ranging from telecommunications to biotechnology and nanotechnology. Science innovations that are mentioned include: proton cancer therapy, genetic engineering, nuclear batteries, and photovoltaics that make electricity from sunlight.

Technology is seen as a way to increase productivity and to unlock access to affordable health and education. ICT and internet access provides access to many things, such as knowledge and markets. It changes relationships between citizens and those in authority. At the same time, ICT and internet access depend on electricity and other power sources – no power, no access.

There is a need to manage the challenges around technological revolutions. For example, there is a risk of worsening inequality through early and extensive technology access by the rich.

To promote technological advances, developing countries need to invest in quality education for the youth, continuous skills training for workers and managers, and ensuring that knowledge is shared as widely as possible across society. There is a need to build knowledge capabilities and pathways (stocks and flows). “Knowledge is the systemically integrated information that allows a citizen, a worker, a manager, or a finance minister to act purposefully and intelligently in a complex and demanding world.” (NDP)

To encourage research and development (R&D), there is a need for investment, incentives, and resource allocation of resources. Successful countries have grown their ability to innovate and learn by doing through investing public finding to help finance R&D in critical areas. Examples include the integrated value chains, just-in-time manufacturing, and total quality management in Japan, and the space programme, defence, and aerospace in the USA.
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4 – Demographic trends

PLUS the NDPs 5th anniversary

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NDP chapter 2: Demographic trends

An economy that will create more jobs

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**Chapter 2 – Demographic trends**

The National Development Plan (NDP) makes it clear that to achieve its objectives (reducing poverty and inequality), it’s necessary to understand South Africa’s population – past, present and future. Understanding demographic trends helps to meet needs and to expand capabilities. The information is used for a number of activities, such as informing policy interventions, programmes, and government spending on providing services and infrastructure.

The NDP considers various sets of demographic information, such as:

- Population age makeup
- Fertility rates and population growth
- The impact of disease eg HIV/AIDS
- Mortality (death) – from injury, infectious diseases (eg TB), lifestyle diseases (eg diabetes) etc
- Migration (population movement)

All of these impact on the rate of economic development, both positively and negatively.

The NDP says that policies should be viewed through a ‘youth lens’ ie it’s about the rise of a largely youthful work-age population.

South Africa was supposed to have arrived at “the ‘sweet spot’ of demographic transition”. This is where the there is a proportionately high number of working-age people and proportionally low number of young and old. “This means that the dependency ratio – the percentage of those over 64 and under 15 relative to the working-age population” is at a level where there are enough working
people to support those who don’t work. The NDP does note further that unemployment and HIV/AIDS has produced many more dependents than the norm.

The country’s blueprint posits that a well-managed working-age population can build a stronger economy, eliminate poverty and reduce inequality. “The challenge is putting this working-age population to work.” In 2017, this challenge has not been overcome. See SA unemployment rate rises to 14-year high.

“A ‘youth’ bulge has the potential to destabilise countries, especially where there is rampant unemployment.” The NDP notes that if the unemployment trend is unresolved, it “poses the single greatest risk to social stability... this could translate into social disorder, widespread political unrest and increased crime”.

NDP says we need economic policies that work positively with the demographics. “The degree to which the demographic dividend can be banked, and the risks avoided, depends on the policy choices and how effectively they are implemented.”

The following areas are commonly identified as unlocking the demographic dividend potential:

- Better health, including food security
- Better healthcare
- Better education
- Meet demands for higher skill levels
- Easy labour market entry
- Labour mobility

Specific emphasis is given to providing sound education and skills training.

Current feedback on the NDP (September 2017)
The 12 September 2017 was the 5th anniversary of the NDP. This created further attention on South Africa’s guiding plan. Following are some of the reports around this event:

- Despite NDP ambitions, South Africa weighed down by corruption, State capture (15 September 2017 – polity.org.za): “It has been five years since the adoption of the National Development Plan (NDP), with a second commission having been appointed to drive its implementation, aimed at guiding South Africa’s economic and developmental future. However, the two goals most core to the NDP’s ambitions – reducing inequality and eradicating poverty – have worsened since 2012.”

- NDP priorities must be aligned to budget (13 September 2017 – sanews.gov.za): “The President said government was taking other concrete steps to implement the NDP. ‘Through the implementation of Operation Phakisa, our Big Fast Results programme, we have developed very specific interventions in the oceans economy, health, education, mining and agriculture sectors.’”

- NDP: Let’s make it work (13 September 2017 – sanews.gov.za): “The Department of Planning, Monitoring and Evaluation (DPME) has initiated the National Youth Development Ambassador Programme to mobilise young South Africans to be active role players in economic growth.”
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<td><strong>The Department of Planning, Monitoring and Evaluation (DPME) to Launch NDP School Competition</strong> (22 September 2017 – African Newspaper):</td>
<td>“The essay competition will be targeted at grade 12 learners with the essay topic; Define your ideal SA of 2030.”</td>
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<td><strong>SA: Jeff Radebe: Address by Minister in the Presidency for PME, on the occasion of the NDP Annual Lecture; Z.K. Matthews Hall, Unisa, Pretoria</strong> (15th September 2017 – polity.org.za):</td>
<td>This goes into detail about what is being done currently, as well as progress to date.</td>
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<td><strong>National Development Plan: Five years on, are celebrations really in order?</strong> (13 Sep 2017 – Daily Maverick):</td>
<td>“Certain targets of the NDP currently seem hopelessly remote. By 2030, for instance, unemployment is supposed to be reduced to 6%. That would amount to an incredible turnaround in the 12 years available to achieve this, against the backdrop of sluggish economic growth. Was the NDP always wildly unrealistic – or has government simply failed to implement it in a meaningful way?”</td>
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